Appendix 1 – Summary of NUE achievements to date for each scheme

NUE Residential

NUE has a proven track record returning 8,773 long-term empty properties back into use across the County to the decent home standard (data to Q1 2025-26)

Q2 data July – September 2025 will be available once verified during October 2025.

Long term empty means those dwellings that have been unoccupied or substantially unfurnished for over six months.

| NUE DATA | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Total All Years |
|----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------------------|
| Ashford | 0 | 0 | 0 | 0 | 0 | 5 | 7 | 0 | 0 | 1 | 2 | 2 | 11 | 1 | 6 | 5 | 1 | 16 | 7 | 15 | 2 | 81 |
| Canterbury | 0 | 0 | 0 | 14 | 0 | 0 | 0 | 0 | 4 | 0 | 11 | 0 | 40 | 6 | 10 | 0 | 0 | 8 | 0 | 0 | 0 | 93 |
| Dartford | 0 | 0 | 0 | 57 | 113 | 98 | 123 | 104 | 104 | 96 | 100 | 97 | 56 | 96 | 86 | 79 | 48 | 72 | 35 | 90 | 16 | 1,470 |
| Dover | 16 | 39 | 17 | 27 | 33 | 36 | 33 | 44 | 41 | 32 | 48 | 40 | 30 | 24 | 34 | 43 | 6 | 30 | 13 | 30 | 0 | 616 |
| Folkestone & Hythe | 52 | 34 | 50 | 26 | 47 | 32 | 34 | 45 | 36 | 29 | 55 | 81 | 84 | 70 | 48 | 78 | 44 | 50 | 42 | 76 | 12 | 1,025 |
| Gravesham | 0 | 0 | 0 | 75 | 56 | 31 | 50 | 54 | 58 | 45 | 34 | 30 | 19 | 13 | 10 | 24 | 9 | 4 | 48 | 53 | 6 | 619 |
| Maidstone | 0 | 0 | 0 | 18 | 24 | 29 | 12 | 106 | 99 | 132 | 59 | 39 | 21 | 15 | 53 | 19 | 35 | 30 | 13 | 24 | 19 | 747 |
| Sevenoaks | 0 | 0 | 0 | 4 | 20 | 20 | 17 | 15 | 27 | 12 | 7 | 16 | 17 | 8 | 17 | 10 | 0 | 26 | 18 | 17 | 0 | 251 |
| Swale | 12 | 14 | 12 | 3 | 33 | 37 | 33 | 63 | 84 | 86 | 71 | 79 | 2 | 45 | 116 | 36 | 97 | 0 | 193 | 0 | 0 | 1,016 |
| Thanet | 68 | 83 | 90 | 92 | 90 | 108 | 117 | 113 | 120 | 119 | 122 | 169 | 138 | 140 | 159 | 161 | 178 | 153 | 89 | 119 | 25 | 2,453 |
| Tonbridge & Malling | 0 | 0 | 0 | 5 | 9 | 5 | 9 | 12 | 18 | 18 | 7 | 14 | 12 | 0 | 0 | 0 | 2 | 3 | 16 | 19 | 0 | 149 |
| Tunbridge Wells | 0 | 0 | 0 | 20 | 13 | 10 | 14 | 27 | 20 | 17 | 22 | 14 | 9 | 28 | 12 | 7 | 8 | 26 | 0 | 6 | 0 | 253 |
| Total All Districts | 148 | 170 | 169 | 341 | 438 | 411 | 449 | 583 | 611 | 587 | 538 | 581 | 439 | 446 | 551 | 462 | 428 | 418 | 474 | 449 | 80 | 8,773 |

Note from 2005-2008, NUE only covered: Dover, Folkestone & Hythe, Swale and Thanet (County wide from 2008-09)

NUE on average is returning 479 long-term empty properties back into use per annum (based on performance over the last 10 years).

Data is provided to NUE Team on a quarterly basis two weeks after the end of the last month in that quarter.

For clarity this excludes investment activity which is focused on new builds.

Summary NUE Residential (Countywide Investment) – 19 August 2025

NUE Recyclable Loans (£5m original investment)

| NUE INTERVENTION | | INVESTMENT | | | PROPERTY VALUES | | | S BACK INTO | USE | KCC COUNCIL TAX | | | |
|-----------------------|-----------------------|--|---------------------|------------------------------|----------------------------|---------------------------------------|--|--------------------------------|-----------------------------|---|---|---------------------------------------|--|
| Local Authority Name | Total KCC NUE Loan | Public & Private Sector Investment | Total Investment | Original Value of Properties | Future Value of Properties | Increase in Value of Properties | Current Empty Residential Units | Future Residential Units | NUE New Homes Created | Current Council Tax Per Year (Average C) | Additional Council Tax Per Year (Average C) | Total Annual Council Tax Collected | |
| Ashford | £1,155,000 | £1,132,413 | £2,287,413 | £3,818,000 | £7,585,000 | £3,767,000 | 9 | 27 | 18 | £12,887 | £25,773 | £38,660 | |
| Canterbury | £1,830,000 | £4,370,164 | £6,200,164 | £5,844,000 | £14,732,000 | £8,888,000 | 25 | 64 | 39 | £35,796 | £55,842 | £91,638 | |
| Dartford | £1,206,000 | £734,246 | £1,940,246 | £6,159,000 | £8,012,000 | £1,853,000 | 13 | 42 | 29 | £18,614 | £41,523 | £60,137 | |
| Dover | £15,926,302 | £10,824,750 | £26,751,052 | £25,982,800 | £56,592,000 | £30,609,200 | 84 | 366 | 282 | £120,275 | £403,779 | £524,053 | |
| Folkestone & Hythe | £16,873,727 | £8,635,764 | £25,509,491 | £28,519,500 | £56,137,700 | £27,433,200 | 71 | 310 | 239 | £503,797 | £342,210 | £846,007 | |
| Gravesham | £1,287,500 | £792,447 | £2,079,947 | £3,588,500 | £5,614,500 | £2,026,000 | 4 | 37 | 33 | £5,727 | £47,251 | £52,978 | |
| Maidstone | £1,747,388 | £1,018,367 | £2,765,755 | £3,363,800 | £6,549,800 | £3,186,000 | 4 | 47 | 43 | £5,727 | £61,569 | £67,296 | |
| Sevenoaks | £679,000 | £1,289,424 | £1,968,424 | £4,974,000 | £7,244,000 | £2,270,000 | 16 | 26 | 10 | £22,909 | £14,318 | £37,228 | |
| Swale | £4,743,500 | £2,430,085 | £7,173,585 | £9,402,750 | £17,690,100 | £8,787,350 | 29 | 127 | 98 | £41,523 | £140,320 | £181,844 | |
| Thanet | £17,522,100 | £17,663,350 | £35,185,450 | £38,986,750 | £82,396,750 | £43,410,000 | 177 | 488 | 311 | £252,004 | £441,007 | £693,011 | |
| Tonbridge and Malling | £395,000 | £501,049 | £896,049 | £2,020,000 | £3,450,000 | £1,430,000 | 8 | 16 | 8 | £11,455 | £11,455 | £22,909 | |
| Tunbridge Wells | £2,582,156 | £2,209,841 | £4,791,997 | £9,363,000 | £16,357,000 | £6,994,000 | 26 | 52 | 26 | £37,228 | £37,228 | £74,456 | |
| Total Kent | £65,947,672 | £51,601,901 | £117,549,573 | £142,022,100 | £282,360,850 | £140,653,750 | 466 | 1,602 | 1,136 | £1,067,942 | £1,622,275 | £2,690,217 | |

The total KCC NUE Loan includes loans operated under the Affordable Homes (2012-15) project co-funded with HCA and Growing Places Funds (SELEP) for NUE Residential and NUE Commercial Phase I and Phase II.

New Homes Created are a result of converting larger empty properties with planning permission for residential use.

The additional Council Tax receipts of £1.6m generated because of New Homes Created.

The net number of empty homes brought back into use were included in the New Homes Bonus allocations (80% districts/20% KCC)

Future property values recorded from RICS valuation at time of application.

Note this table excludes KCC Treasury funded projects.



Long-term vacant dwellings by local authority district (Kent) from 2020



| Soucre: Council Tax Base (CTB) | | | | | | | | | | | |
|--------------------------------|-------|-------|-------|-------|-------|--------|--|--|--|--|--|
| Local Authority Name | 2020 | 2021 | 2022 | 2023 | 2024 | Change | | | | | |
| Ashford | 543 | 681 | 386 | 328 | 697 | 369 | | | | | |
| Canterbury | 796 | 813 | 718 | 967 | 953 | -14 | | | | | |
| Dartford | 283 | 252 | 237 | 267 | 253 | -14 | | | | | |
| Dover | 725 | 601 | 527 | 806 | 762 | -44 | | | | | |
| Folkestone & Hythe | 619 | 656 | 709 | 827 | 943 | 116 | | | | | |
| Gravesham | 326 | 270 | 283 | 224 | 285 | 61 | | | | | |
| Maidstone | 537 | 500 | 521 | 614 | 624 | 10 | | | | | |
| Sevenoaks | 435 | 294 | 280 | 371 | 363 | -8 | | | | | |
| Swale | 541 | 469 | 402 | 484 | 501 | 17 | | | | | |
| Thanet | 1,129 | 877 | 866 | 1,143 | 1,185 | 42 | | | | | |
| Tonbridge and Malling | 370 | 356 | 373 | 489 | 413 | -76 | | | | | |
| Tunbridge Wells | 494 | 435 | 462 | 512 | 521 | 9 | | | | | |
| Total Kent | 6,798 | 6,204 | 5,764 | 7,032 | 7,500 | 468 | | | | | |
| Change | | -594 | -440 | 1,268 | 468 | | | | | | |

| | | | Change |
|-----------------------|------|------|----------|
| South East | Rank | Rank | in |
| Positions | 2024 | 2023 | Position |
| Tonbridge and Malling | 11 | 55 | 44 |
| Dover | 12 | 64 | 52 |
| Canterbury | 15 | 62 | 47 |
| Thanet | 18 | 63 | 45 |
| Dartford | 23 | 30 | 7 |
| Sevenoaks | 26 | 49 | 23 |
| Tunbridge Wells | 34 | 38 | 4 |
| Maidstone | 35 | 50 | 15 |
| Swale | 38 | 47 | 9 |
| Gravesham | 44 | 8 | -36 |
| Folkestone & Hythe | 60 | 56 | -4 |
| Ashford | 64 | 9 | -55 |

This table above shows the number of long-term empty properties in Kent since 2020 as you can see the figures are going up.

On average over the last 10 years NUE returns 479 properties back into use per annum

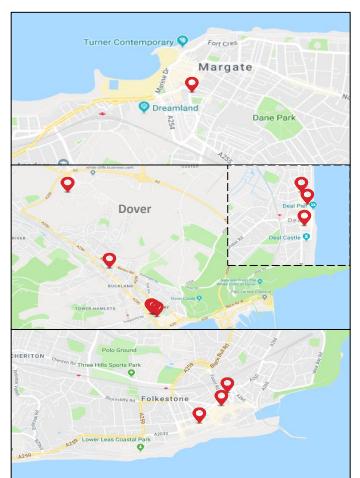
So, if there was no NUE, then we suspect the County Picture would be quite a different story and the levels of investment we have attracted would not have been possible.

The table to the right shows how the Kent Districts have fared compared to the 68 Councils which are identified as being in the South-East

Comparing 2024 rankings with 2023, you can see that 9 of the 12 Kent districts have improved in the rankings.

NUE Commercial Phase I – Completed (2018-2020)





TARGET: To return a total of 8 EMPTY COMMERCIAL UNITS back into use and create 28 RESIDENTIAL HOMES – GROWING PLACED FUND Awarded £1M

| Commercial Units | Residential Homes | Total | GPF £ | LEVERAGE £ | TOTAL £ |
|---------------------|----------------------|------------|-----------|------------|------------|
| 2 | 1 | Deal | 85,000 | 410,000 | 495,000 |
| 9 | 16 | Dover | 595,000 | 1,667,000 | 2,262,000 |
| 2 | 6 | Folkestone | 280,000 | 1,140,000 | 1,420,000 |
| 2 | 5 | Margate | 40,000 | 311,867 | 351,867 |
| 15 | 28 | Investment | 1,000,000 | £3,528,867 | 4,528,867 |

Completions:

15 Commercial Units28 Residential Homes

Repayment to GPF:

£800k repaid 31 March 2022 £200k repaid 31 March 2023

Commercial Properties back into use include a Beauty Salon, Delicatessen, 2-3 Restaurants, Recruitment Agency, Marketing Suite for Property Sales, Office Space, Pizza Room for Micro Brewery, retail units for local independent traders.

NUE Commercial Phase II - (2021-2026) In Progress





TARGET: To return a total of 18 EMPTY COMMERCIAL UNITS back into use and create 36 RESIDENTIAL HOMES – GROWING PLACES FUND Awarded £2M

| Commercial | Residential | Total | GPF | LEVERAGE | TOTAL |
|------------|-------------|------------|-----------|-----------|-----------|
| Units | Homes | Districts | £ | £ | £ |
| 5 | 18 | Canterbury | 455,000 | 455,000 | 910,000 |
| 3 | 3 | Dover | 320,000 | 315,000 | 635,000 |
| 3 | 11 | Folkestone | 495,000 | 2,038,572 | 2,533,572 |
| 2 | 4 | Swale | 205,000 | 916,918 | 1,121,918 |
| 9 | 16 | Thanet | 525,000 | 2,483,500 | 3,008,500 |
| 22 | 52 | Investment | 2,000,000 | 6,208,990 | 8,208,990 |

Contracted/Completed:

22 Commercial Units – 21 completed

52 Residential Homes – 52 completed

Repayment to GPF:

£2m due by 31 March 2029

Commercial Properties back into use include Old Wine Warehouse (flex workspace, a café area and a cellar bar and performance space), General Store with a Post Office, Fish and Chip Take Away/Restaurant, Café, 3 x Take Aways and retail units for local independent traders. Final project restoration of the Admiral Owen, Sandwich due to complete Summer 2026.

Examples of projects supported NUE Commercial Phase I

Sandgate Road, Folkestone

This was a three-storey retail unit with a large single storey rear addition. It closed in 2017 and remained empty until the new owner acquired it. The ground floor comprises a large lock up shop with the upper parts offering basic ancillary storage space. Planning permission has been granted for change of use and creation of 2 flats. The commercial space is now a beauty salon employing 9 staff. The flats are completed to decent homes standard and rented to local people. KCC have a 1st charge secured.

Former Walmer Castle Pub, Westgate on Sea, Margate

This former public house was acquired by the Greek community in 2016 and following planning permission has been transformed to provide: 3 residential flats, a community space, and a Greek restaurant. Like many pubs which have closed this one breathes new life, and the business employs 3 staff. KCC have a 1st charge secured.









| Empty: 1 Years | Former Pharmacy | Empty: 10 months |
|----------------------|----------------------|------------------------------------|
| Residential Units: 2 | Occupied | Residential Units: 3 |
| Commercial Units: 1 | 9 Jobs | Commercial Units: 1 |
| Project Cost: £990k | Private Funds: £540k | Project Cost: £172.8k |
| GPF Funds: £200k | NUE Loan: £250k | NUE Loan: £51.2k / GPF Funds: £30k |

Examples of projects supported NUE Commercial Phase II

Preston Street, Faversham - 1 x Commercial / 6 x Residential

NUE provided a total loan of £650k including £100k from GPF Funds to Ratio Developments Ltd to create six stunning apartments in Preston Street, Faversham.

The building was originally arranged as a ground floor lock up commercial unit with offices on the ground and first floor. Planning was granted in June 2021 to convert the building into 6 self-contained flats (1 under permitted development). A commercial unit has also been retained and refurbished on the ground floor.

The loan was repaid in full 29 November 2023..





Folkestone Town Centre

1 x Commercial / 8 x Residential



NUE have provided a loan of £64,000 from the Growing Places Fund, and a top up loan of £120,000 from Folkestone & Hythe DC Top Up Funds to help fund the total refurbishment costs of £362,500 to bring this empty shop in the heart of Folkestone Town Centre back into use following the acquisition of the freehold by the new owner.

The 8 self-contained apartments are completed.

Works were completed May 2024 on the commercial space which is now open as a coffee and waffles shop in memory of Will Brown Jnr (applicants' son) who passed away in a tragic accident December 2023.

NUE have collaborated with the applicant on previous projects.

The Promenade, Leysdown on Sea

NUE provided a loan of £125,000 from the Growing Places Fund to contribute to the total project costs of £267,000 to bring this former Pub back into use.

Swale Borough Council granted permission in April 2020 for change of use of a former Public House into a Fish and Chip Take Away/Restaurant with a bar and conversion of existing first floor into 3 self-contained flats.

Works have completed on the property which had been empty for 3 years and is now compliant as the property did not conform to current regulations and was below the required energy efficiency ratings.

The property was completed in time for late Summer 2022.

1 x Commercial / 3 Residential



NUE New Build

The following is an extract from the internal report from NUE to Treasury Investment Team to provide an update on performance to 31st March 2025.

Treasury Investment - NUE Derelict Sites (£28m)

- 1. 1. With the construction industry experiencing challenging times, the NUE initiative has become increasingly important as we continue our work to regenerate local communities and further support the Kent economy.
- 1. 2. The original allocation of £12m (20/21) was quickly exhausted due to the unprecedented demand for the new loan product. Incremental increases in subsequent years of £4m agreed with Treasury and the recycling of loans already repaid has allowed NUE to bring forward more projects. NUE has a current allocation of £28m as agreed with James Graham, Pension Fund and Treasury Investments Manager on 27 July 2024.
- 1. 3. NUE have approved loans to the value of £44m supporting 290 new build residential homes (£42.2m) and 24 business units (£1.8m) as of 31st March 2025.
- 1. 4. A total of 201 new build residential homes and 24 business units have been completed as of 31st March 2025. Following the sale or re-finance of these properties, NUE have received £19.3m in loan repayments to 31st March 2025. NUE are expecting a further £1.5m of loan repayments before 30th June 2025 for units which are sold subject to completion with solicitors.
- 1. 5. The table below records: loans approved which also includes those projects which are in phased stages (total of 10) or projects receiving additional funds due to the increased costs of materials during the pandemic (total of 2), value of loans (includes recycled funds) and number of units (residential and business) being supported by financial year.

| | | NUE New Builds | | | | | | | | |
|----------------|-------------------|-------------------|-----------------------------------|--------------------------------|--|--|--|--|--|--|
| Financial Year | Loans Approved | Value Approved | Residential Units Supported | Business Units Supported | | | | | | |
| 20/21 | 21 | £11,047,000 | 100 | - | | | | | | |
| 21/22 | 14 | £6,212,250 | 39 | - | | | | | | |
| 22/23 | 23 | £9,134,000 | 52 | 24 | | | | | | |
| 23/24 | 19 | £7,476,500 | 35 | - | | | | | | |
| 24/25 | 24 | £10,127,000 | 64 | | | | | | | |
| Total | 101 | £43,996,750 | 290 | 24 | | | | | | |

1. 6. The residential projects are varied ranging from single houses, bungalows, 2-3 houses and apartment blocks all of which are in 9 of the 12 Kent districts, primarily in our coastal regions. The business units supported relate to our pilot project at Honeywood Parkway Whitfield. Dover which has been completed and fully repaid.

Some examples of our new builds are below:

Lorne Road, Ramsgate 6 x 2 bed houses



Former site of Alma Public House, Swanscombe – 13 homes



Former Deal Police Station - 3 x 3 bed terraced houses + 2 x 4 bed houses to rear



Lower Road, Faversham 3 new houses



Albert Road, Dover – 7 self-contained flats



Former Railway Bell, River, Dover 12 new homes



High Halden, Ashford 3 new homes apartments





Land at Radnor Park Road, Folkestone

14 self-contained units

Local developers Livingston Homes Ltd acquired the former Royal Victoria Hospital in 2020. The hospital opened in 1890 and closed in 2012 when the East Kent Hospitals Univrsity Foundation trust deemed the site surplus to its needs. It remained dormat until the developer convereted the main building into residential apartments following planning approval granted by Folkestone and Hythe District Council (FHDC) in November 2020. (This was not funded by NUE).

NUE assisted with an interest bearing loan released in two phases following further approval granted to demolish the redundant outbuildings and erect two residentail blocks. This consists of 14 self-contained units (10 x 2 bed flats and 4 x 1 bed flats). There are 8 apartments in block one and 6 apartments inblock two.

FHDC acquired the site and have made the home available for let through their Housing Waiting List at Affordable rents. The units have an energy efficient rating of EPC B.

The loan and interest were repaid 25 Jan 2023 and FHDC have acquired the site.



Works In Progress - rear of property (Block 1)



Completed - front of property (Block 2)

Cost of Works - £ 1,310,000

Project Timescales – 18 months

Loan repaid January 2023

Ottaway House, Dover

8 self-contained units

As part of their commitment to provide more affordable housing across the district, Dover District Council (DDC) employed Martello Building Consultancy as Employers Agent and Karlee Construction Limited whom provided a turn-key, off the shelf development to construct eight self-contained flats on Folkestone Road in Dover.

The properties are let on a short-term basis at affordable rents and provides interim housing for local people facing homelessness, while a more permanent solution to their housing needs can be found.

The scheme is part of an ambitious programme by DDC to build up to 500 new affordable homes across the district. NUE provided a loan of £480k towards the project which has been repaid following handover..



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|------|----|---|---|----|---|----|----|----|----|----|---|---|--|
| | _ | | | | | | _ | _ | _ | | | _ | |

Cost of Works - £ 830,000



Project Timescales – 9 months

Loan repaid January 2021